

PLANNING/OUTCOMES DOCUMENT

Name of person(s) completing this form:	Cecil L. Groves	Curriculum/Department:	President's Office
Purpose/Mission Statement		Vision Statement, 3-5 years	
The purpose of the President's Office is to administer and provide leadership for the operations of the College in accordance with the role and mission and policies established by the Board of Trustees and the State Board for Community Colleges.		Southwestern Community College will be regionally and nationally recognized for exemplary programs, practices and services in meeting the learning needs of students and the community and economic development needs of its service area.	
Departmental Strengths		Departmental Weaknesses	
Departmental Opportunities		Departmental Threats	
College Goals		Success Criteria (e.g. outcomes, enrollment increases)	
2006-2007 Department Outcomes/Goals		Plan of Action (including resources needed)	
3	The revision of the existing Master Plan for the College with approval by the Board of Trustees. Included in this approval would be a site location for a major new building (60,000+ sq. ft) on the Jackson Campus.	Input from the faculty and staff and approval by the Board of Trustees in 2006.	Revise existing Master Plan and submit to Board of Trustees in October for approval. As part of plan, identify location of new—library/conference center/classroom/lab—facility. Input from faculty and staff is sought prior to approvals.
3	Selection of the architect and general contractor for the major new building located on the Forest Service property on the Jackson Campus, with construction beginning in January 2008.	Approval of architect by late winter/early spring of 2007 and general contractor by winter of 2007 or early spring of 2008.	Selection of an architect will be done at the January 2007 meeting the Board of Trustees and selection of the general contract by the October 2008 meeting of the Trustees.
3	Secure transfer of the Jackson County Public School Bus Garage property to Southwestern.	The Jackson County Commissioners and the Jackson County School Board will authorize the transfer of the School Bus Garage.	In 2006, the Jackson County Commissioners were/will be made aware of the need for the transfer. The Jackson County School Board was/will be also informed.
3	Continue development of the Macon Campus such as completion of landscaping, art work, technology, etc.	Enrollment growth for the Macon Campus will be realized along with community use.	Engage in planning and assessment activities as well as monitoring enrollment profiles.
3	Secure additional funding for the Swain Center in support of the new Heritage Arts initiative and the Conference focus.	Additional funds from county, state and/or Federal sources for new construction, remodeling, and equipment.	Secure commitment from Swain County Commissioners, Economic Development Board, and select other funding agencies such as Golden Leaf .
3	Implement fully digital telecommunications linkages between all College campus/center locations as well as public high schools.	Completed installation and operation of a college-wide digital-based network accommodating audio, video and data transmission at 100 mb or better rates.	Work with IT division at Southwestern to install and operationalize the fully digital network.
3	Successful conclusion of SACS reaffirmation visit.	Fewest possibly recommendations and support for reaffirmation with conditions.	Complete SACS requirements for visit and provide, as needed, follow-up information in a timely and accurate manner.

3	Increased funding from Federal and Foundational sources (competitively awarded grants and contracts as well as direct appropriations and gifts and donations.	An increase in non-state /formula funds as well as competitively awarded grants.	There will an increase in the number of grants and funding requests.
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Criteria Results Be sure to utilize most current data available	End of Year Analysis (Goals achieved, impact of equipment purchased, improvements to program or service, contingencies, etc.). Describe how you used the results to improve your program/department.
The Facilities Master Plan was revised and then reviewed and approved by the College President's Council in Fall 2006. Following that the Master Plan was reviewed and unanimously approved by the Board of Trustees in January 2007.	Approval of the Facilities Master Plan was published and placed on the College website for access by internal and external constituents. The Facilities Master Plan was also used in facilitating the finalization of the land transfer from the NC Forest Service to the College.
The selection of an architect for the new building on the Jackson Campus was delayed based on needed approval of Forest Service bids by State Construction. Approval is expected by August 2007.	The delay in selection of an architect was disappointing but understood given the backlog of state construction projects. The Forest Service is anxious to begin construction and we are equally as anxious to get started on our project.
Transfer of the bus garage has not, as yet, happened. But, plans are underway by the county commissioners to secure properties to facilitate the move. The public school board is aware of the need for an exchange and supportive of the move.	Because of the rapidly increasing value of land in the area, the transfer of property is not a simple process and requires consider study. Presently, a likely location for the transfer has been identified and discussed with the school district.
The Macon Campus opened for student enrollment in August 2007. There remains work to be done on the landscaping and some work on the round-about as you enter the campus.	While the construction of the facility took nearly a year longer than expected, the opening was very much appreciated by all. The building appears well constructed and most certainly aesthetically appealing to students, visitors and the community.
Some additional funding was secured for the Swain Campus with roughly a 10 percent increase in the operating budget combined with additional financial support for expansion of the Heritage Arts initiative.	While greater additional funding would be welcomed, we are pleased that the county did increased their level of funding as well as assisted with some facility renovations and additions in support of the Heritage Arts initiative, especially as related to the pottery lab and services.
The digital linkage between our primary sites was substantially completed.	Progress was slow but sure in this area. What was not completed this year is scheduled for completion next year. Southwestern has the most sophisticated and robust telecommunications of any two-year college in North Carolina and most anywhere else.
The SACS visit was successfully concluded with reaffirmation awarded this spring.	Successfully concluded.
Foundation efforts were expanded with additional funds coming from improved internal giving and successful events such as the golf tournament. Regarding grants, Southwestern spent considerable time positioning for the Title III funds that become available in 2008. Overall, grant funds secured were equal to or greater than previously years.	Southwestern is well positioned to go after major Federal funding in 2008. The College also made major headway in local giving with some \$250,000 being contributed toward the new Macon Campus.

College Goals	2007-2008 Department Outcomes/Goals	Success Criteria (e.g. outcomes, enrollment increases)	Plan of Action (including resources needed)
	Complete a comprehensive master plan for six years as required by the NCCCS. The comprehensive master plan includes a facilities plan and program plan based on state, regional and information and data.	Successful completion of the plan within the timeframe and guidelines set by the NCCCS.	The College's President's Council, with representatives from the various components of the institution, will be the primary planning oversight body. The facilities plan will utilize and expand upon

			the recently revised Facilities Master Plan. Program planning will be based on input from the various departments and divisions within the college. The NCCCS will provide data secured and reviewed by a outside agent --CCBenefits--to review, consolidate, and verify demographic and workforce data.
	Select an architect for the new library/classroom/laboratory building on the Jackson Campus during the fall semester with the goal of having working drawings before the end of the Spring Semester 2008 allowing for selection of a general contractor by the beginning of the Summer Semester 2008.	Architect selection before end of fall semester 2007. Architectural drawings approved before end of spring semester 2008. Selection of a general contractor during summer semester 2008.	The college will select an architect on or before the regular October 2007 meeting of the Board of Trustees. The Board of Trustees will accept the drawings of the architect and select a general contractor before or their regularly scheduled July 2008 meeting.
	Secure passage of the November 2007 Macon County Bond Issue for SCC.	Passage of the Bond Issue	Provide written, verbal and graphic information supportive of the Bond Issue. Participate in various public forums and hearings.
	Increased funding from Federal and foundational sources such as competitively awarded grants and contracts as well as direct appropriations and gifts and donations.	Successful Title III grant proposal as well as increased donor support	Institution-wide effort in writing a successful Title III proposal as well as in securing additional donors.
	Final completion of college telecommunications connectivity to all campuses and centers at no less than 1gbit capacity allowing for virtually unlimited audio, video and data capacity.	All college sites will be fully operational.	Completion of telecommunications connectivity to the Cherokee Center, Cashiers Center, and Swain Center.
	Transfer of the bus garage property to the SCC Jackson Campus	County Commissioners approval of transfer to SCC with support from the local school board.	Provide supporting information and encouragement to County Commissioners and the School Board.
	Final approval by the NCDOT of the connector road crossing the Little Tennessee River allowing for improved ingress and egress to the campus with construction to begin no later than fall 2008.	Formal approval and funding of the road with construction underway by fall 2008.	Work with NCDOT and different agencies and institutions to assure approval and success.
	Prepare college for personnel transitions resulting from anticipated retirements at various levels of the College	A smooth transition of leadership at various levels without unnecessary disruptions or dislocation.	Develop personnel internally with skills and credentials allowing for leadership/administrative depth in key organizational positions minimizing the potential unnecessary disruption of operations.

Budget Item Description: (Budget items requested from college funds)	Current Year Budget:	Ongoing Operational Budget:	Expansion Budget:
Supplies-			
Equipment-			
Travel-			

Program Accreditation-			
Other-			
TOTALS			

Mid-point Review

Progress Notes: